

A 'once in a generation opportunity'



Photo by Master Sgt. Jim Varhegyi

WASHINGTON — Maj. Gen. Gary Heckman (far right) answers a question during a public hearing of the Base Realignment and Closure Commission here May 17. General Heckman's primary focus is the Air Force's play in the BRAC process and in the Quadrennial Defense Review. He's the assistant deputy chief of staff for plans and programs.

BRAC results in blueprint for success, co-chairman says

By Master Sgt. Mitch Gettle

Air Force Print News

WASHINGTON — Air Force Base Realignment and Closure recommendations provide an opportunity for the Air Force to effectively organize its total force into a more capable and efficient warfighting organization, transforming the Air Force to better meet future threats.

The co-chairman of the Air Force's Base Closure Executive Group said BRAC planning started about four years ago. Air Force leaders recognized an opportunity to review and organize its future total force in respect with the Quadrennial Defense Review, BRAC, and projected retirement of legacy weapons systems.

"We viewed BRAC as a once-in-a-generation opportunity to reset the force," said Maj. Gen. Gary Heckman, who also is the assistant deputy chief of staff for Air Force plans and programs. "Military value of an installation was

the predominant focus of our decisions as we strove to achieve a better warfighting capability."

Decisions to close or realign were not easily made.

"Foremost we had to be totally impartial and treat each installation equally," he said. "Although this is a business decision, BRAC was personal as well. We have people and communities that are affected by our decisions and the choices were not easy."

The Air Force has a heritage of taking care of its people, through the good times and the bad, and will continue to do that through the BRAC implementation process, General Heckman said.

"We're the greatest Air Force on the planet because we have great people and great communities," he said. "We have programs within DoD and also national programs specifically geared for our Airmen and civilians to assist with relocation and transition to new jobs whether they be on active duty or reserve component. There are also programs to assist communities as they deal with the changes that will come with BRAC."

The Future Total Force approach to BRAC was critical in the decision process to harness the value from current Air Force personnel and skills.

"It's essential that we find the right mix for active duty

See BRAC, Page 15

NSI COUNTDOWN: 23 days, See tips, Page 3

Red Carpet Roll Out

Static restoration



Photo by Senior Airman Joe Lacdan

Airman 1st Class Kavon Warren and Tech. Sgt. Raymond Sharp, 509th Maintenance Squadron, place a metal sheet on the B-29 static display near the Spirit Gate May 20. Metal sheets and screens were placed on the aircraft to keep out birds. Nine 509th MXS members volunteered for the 10-day project to restore the display. The Airmen also repainted parts of the bomber.

Gen. T. Michael Moseley

Air Force Vice Chief of Staff



Photo by Master Sgt. Jim Varhegyi

Air Force Vice Chief of Staff Gen. T. Michael Moseley is the president's choice as the next Air Force Chief of staff. General Moseley will visit Whiteman Thursday.

President Bush picks Moseley

By Master Sgt. Mitch Gettle

Air Force Print News

WASHINGTON — The president announced May 16 his nomination of Gen. T. Michael Moseley as chief of staff of the Air Force to succeed Gen. John Jumper, who has served in the position since September 2001.

"I am deeply honored and humbled to have been nominated to serve as the next Air Force chief of staff," said General Moseley, Air Force vice chief of staff. "This is a challenging as well as an exciting time for our service and, if confirmed by the United States Senate, I look forward to

See MOSELEY, Page 15

8th AF commander delivers Memorial Day message

By Lt. Gen. Bruce Carlson
8th Air Force Commander

Memorial Day is a day when Americans – regardless of ideology, race, creed or political persuasion – join together to remember the sacrifices of those who answered their nation's call.

It's a day for the country to reflect with national pride and deep appreciation on those who made the ultimate sacrifice. But, it's also a day of celebration to honor the Soldiers, Sailors, Airmen, Marines and Coast Guardsmen who died fighting for the incomparable safety, security and freedom Americans enjoy today.

The significance of this day is sometimes confused or distorted. The true meaning of Memorial Day becomes at times distant or vague, lost to commercialism, or drowned in forgetful indulgence. Sometimes, there's a failure to recognize the magnitude of deeds of the men and women who held true to the notion that evil and tyranny must not pre-

vail.

Without the courage, valor and singleness of purpose of our nation's veterans, the values that have always made it possible for us to meet new challenges would have been lost.

We first observed this day of remembrance during the Civil War – the bloody conflict in which Americans fought each other. But in the many decades since that war ended, Americans have come together, united in the cause of freedom and democracy around the world.

America's wars have been fought on many fronts far from home – in the jungles of the South Pacific, the bloody beaches of Normandy, the icy slopes of the Korean Peninsula, the rice paddies of Vietnam, the mountains and caves of Afghanistan, and in the deserts of Iraq. In each of these conflicts, we sought not conquest, but liberation. We fought to free the countries enslaved by dictators and terrorists.

Members of the Mighty Eighth Air Force have always

worn the uniform proudly while making contributions to our great nation. During World War II, more than 26,000 Airmen from 8th Air Force, half of the total losses by the U.S. Army Air Forces, gave their lives for the freedom we enjoy today.

We of the Mighty Eighth are also fully prepared to meet the challenges that lie ahead. The continued vigilance we maintain is an important way of honoring those we remember today. We learn from history, from our mistakes, and from our victories because we don't want to lose the precious ground bought with the blood of those who came before us.

I urge you to show your appreciation on this Memorial Day for their sacrifices. For it is that sharing of loss – honoring the sacrifices of those who made possible the lives we enjoy today – and family connections across the generations that keep Memorial Day in our hearts ... and always will.



Photo by Senior Airman Leila Hemenway

Master Sgts. Dale Spotten and Michelle Thorsteinson-Richards speak to veteran Jerry Johns of Sedalia Saturday. Sergeant Spotten is the 509th Munitions Squadron first sergeant and Sergeant Thorsteinson-Richards is the 509th Mission Support Squadron first sergeant. The 509th MUNS makes quarterly visits to the veteran's home in Warrensburg. There was also an AH-64 Apache helicopter static display.

'Fair' game: we're all a part of a great team

By Col. (Dr.) Richard Bachmann
509th Medical Group Commander

It's not fair!

How many times have we heard that phrase from our children, our friends, our co-workers or said it ourselves? Saying it's sure to generate a heated discussion, especially within the workplace. Somehow, the answer "life's not fair" doesn't help much either.

It's been my experience people who are otherwise willing to work hard without complaining are quick to pounce on any hint of inequity if they think someone else is getting off easy. While it isn't written anywhere we all should put in equal hours, work equally hard and accomplish the same amount as our co-workers, we often feel that way. When we start to hear talk like this, we must remind ourselves that the Air Force isn't simply a collection of individuals, we're a team working together to accomplish our mission.

Let's consider a professional football team. Based on their position or skill level, some players only play a few minutes (or not at all), while others may play the entire game. Linemen or running backs often get very dirty and banged up, while the kicker may finish the game without ever being touched. Some are stronger, faster or more agile. Some are rookies; some are veterans. Some are paid very highly; some get the entry-level salary. Yet they all contribute their own unique talents and efforts into the team's victory.

Without each player, the team would have no chance of

winning. The members of a football team don't finish the game at different times – the game isn't over for anyone until it's over for all.

The same holds true for our Air Force team. It takes thousands of Airmen, countless hours of training time and billions of dollars worth of machinery to get two B-2 pilots over the right target at the right time to deliver the right ordnance to achieve the right effect. Any mistake along the way could break this chain. Pilot, maintainer, loader, planner, targeteer, communications troop, boomer, controller, cop, doc and all the others – each has a role to play in providing our nation's aerospace power.

Which one is more important? None of them can carry the burden alone; none of them has the ability to do all the tasks that must be done without the rest of the team.

Does that mean we're all the same? Not really. We'll always have variations in experience, skill, commitment and pay.

Some Airmen must work longer hours than others. Some work in an office, some work outside, no matter what the weather is like. Some jobs require advanced degrees and years of training, some are entry level. Some positions may seem glamorous and get lots of attention, while others are hidden in the background. We all have our part to play and our specific missions to provide aerospace power for our country.

In the military, unlike many civilian careers, we have clear indications of our professional advancement – skill levels, rank and pay increases, bonuses, opportunities for leadership and command, advanced education

and many others. In addition, many of us are offered the chance to completely change career fields if we want out of one and into another. Not too many linemen get the chance to become running backs, but in the Air Force, a cop can become a medic or a maintainer can become a pilot.

One of the key responsibilities of leaders and supervisors at every level is to make sure the work to be done is spread out fairly in the section. The really good workers often get more work to do because they can handle it, while the new or less capable troops may be given fewer tasks to do until their skills improve.

Just as in football, the star halfback gets tasked to carry the ball a lot more than the backup fullback. The No. 1 wide receiver catches a lot more passes, gets more attention, makes more money and gets tackled more often than the third stringer. Hard work and quality results make you stand out from the rest and will be rewarded.

The next time you're tempted to compare work schedules or duties, or hear someone say, "It's not fair," keep in mind we're all on the same team, doing our part to accomplish the mission.

Just as football teams are made up of talented players doing many different tasks required to win games, our Air Force is made up of thousands of Airmen in hundreds of career fields and skill levels, working together to provide air and space power for the defense of our nation. When our enemies look at our capabilities to strike them wherever and whenever we choose, and their lack of ability to do anything about it, I expect them to say, "It's not fair!"

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For more information, call the *Whiteman Spirit* office at 687-6133, fax us at 687-7948, e-mail: whiteman.spirit@whiteman.AF.mil or write to us at:

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Let Freedom 'Ring'



Photo by Staff Sgt. Francesca Popp

Trenten Wellman, 8, rings The Spirit of Liberty Bell in the base exchange lobby Monday. The bell is the full-sized replica of the original, which is located in Philadelphia. The replica will be displayed at the BX through July 1. It was brought here by the Veteran's of Foreign Wars Foundation and FedEx. The replica is on loan from The Providence Forum, a nonprofit corporation educating Americans about their heritage of faith. Trenten's parents are Master Sgt. Chuck and Amy Wellman, 509th Logistics Readiness Squadron.

Spirit of Liberty Bell Facts:

The bell was cast in 2001 to commemorate a triple anniversary: 300 years of religious freedom, 250 years since the ordering of the first Liberty Bell and 225 years since the first reading of the Declaration of Independence.

- ✓ The bell was officially named and dedicated by then Chaplain of the U.S. Senate Lloyd Ogilvie.
- ✓ The bell weighs 1 ton, and with yoke and frame weighs 3,200 pounds.
- ✓ The bell was cast in the same London foundry at the original.
- ✓ The bell is made of 75 percent copper and 25 percent tin.
- ✓ The bell has an etched crack, allowing it to ring in the same tone as the original. The bell has the same Biblical inscription as the original.

NSI

information of the week

(Editor's note: The 509th Bomb Wing Plans and Programs Office will provide tips and other information to help 509ers prepare for the Nuclear Surety Inspection June 20-24. This week's topic is the personnel reliability program. Read future issues of the Whiteman Spirit for more helpful information.)

The 509th Bomb Wing will undergo a Nuclear Surety Inspection June 20-26. Air Force Instruction 90-201, Inspector General Activities, dictates that nuclear capable units must be evaluated every 18 months by the Air Force. While at Whiteman, the Air Combat Command IG will evaluate the 509th Maintenance Group in these areas:

- ✓ Management and administration,
- ✓ Technical operations
- ✓ Weapons loading
- ✓ Tools, test, tie down and handling equipment,

- ✓ Storage and maintenance facilities, and condition of stockpile,
- ✓ Supply support (munitions supply),
- ✓ Logistics movement,
- ✓ Safety and
- ✓ Use control.

One of the most challenging portions of this inspection for 509th Munitions Squadron members falls under the scope of technical operations. Munitions personnel will demonstrate general maintenance, limited life component exchange, bomb mate to rotary launcher, and transfer and transport on assigned weapon systems. MUN has a group of highly polished and dedicated airmen and NCOs ready to demonstrate their technical skills to the inspectors. While the individual areas of the inspection are graded on the five-tier system, the highest overall grade for the wing is satisfactory.

News in brief

BCC luncheon set

The next base community council luncheon begins at 12:30 p.m. Thursday at Mission's End. Lexington, Mo., and Lincoln, Mo., are the featured communities. The menu is meatloaf, rustic potatoes, corn and rolls. The cost is \$8.50.

Those interested in attending must R.S.V.P. by noon Tuesday. No late R.S.V.P.s will be accepted. To R.S.V.P. or for more details, call Melissa Klinkner at 687-6126.

Traffic light to be installed

To improve traffic flow through the Spirit Boulevard and Vandenberg Avenue intersection, Whiteman is installing its first traffic light.

This project will require local road closures and detours. Advance notice of closures will be provided as warranted.

Briefing scheduled

A Palace Front briefing to explain opportunities for military members leaving active duty begins at 10 a.m. June 5 at 930 Arnold Ave. in the reserve recruiting conference room. For more details, call Master Sgt. TeNeuss Land at 687-4017.

MUNS conducts inventory

The munitions storage area staff will conduct an inventory June 13-30. Only valid emergency issue requests will be processed during the inventory. For more details, call 687-4465.

CPTS members earn command awards

Financial analysis flight also net ACC honors

By 1st Lt. Ed Gulick

Public Affairs

ACC Financial Management NCO

Two 509th Comptroller Squadron members and one flight garnered Air Combat Command awards.

Tech. Sgt. Tony Concepcion, 509th CPTS, is the Air Combat Command Financial Management NCO of the Year for fiscal 2004.

As the NCO in charge of document control, Sergeant Concepcion's section processed 38,000 military entitlements with a 97 percent completion rate within ACC time standards. During the ACC Unit Compliance Inspection, he was named a Superior Performer.

When military pay and general accounting had different balances for military travel vouchers, Sergeant Concepcion identified and corrected 32 vouchers, balancing the accounts and ensuring 100 percent accountability of \$2.3 million.

During his off time, he completed 12 hours toward a master's degree in Business Administration with a 3.9 cumulative grade point average. Sergeant Concepcion also

completed 115 continuing education credits while crafting the financial management professional development plan for the secretary of the Air Force.

He was also named the 509th Bomb Wing NCO of the Quarter for Jan. thru March of 2004.

ACC Financial Services Officer

Capt. Jason Williams, 509th CPTS, is the ACC and financial services Officer of the Year for fiscal 2004.

As the former financial services flight commander, Captain Williams moved his flight from 14th to 2nd in ACC FMI's and to the best flight in the command for government travel card delinquencies with just more than one percent in delinquent accounts.

In monitoring government pay, he implemented an electronic tracker for pay record accessibility ensuring complete internal control of the process. His efforts were lauded by ACC officials when they described the system as second to none.

In a creative initiative, he analyzed common errors on travel vouchers and created a top 10 list to help customers avoid errors and reduced discrepancies by 70 percent.

Captain Williams is attending military intelligence training as one of 10 company grade officers Air Forcewide selected for the Acquisition to Intel Experience exchange tour.

His efforts were rewarded as the Bomb Wing Staff

CGO of the Quarter for April through June 2004.

ACC Financial Analysis Flight

The 509th Financial Analysis Flight is the ACC Financial Analysis Office of the Year for the fiscal 2004.

While analyzing a contract to purchase antennas, the office noticed the wing was overcharged by \$5.5 million. The money was recovered and used to fund 687 B-2 flying hours that helped ensure mission success.

The office also deployed a budget officer for Operation Enduring Freedom. The budge officer was the sole analyst for a geographically separated unit with a \$4 million budget.

As part of the Global War on Terrorism, the office fought for, acquired and spent \$7 million on GWOT initiatives to make Whiteman a safer place against threats and vulnerabilities. This was in addition to the \$8.1 million already garnered for the wing to upgrade fire department equipment.

During the ACC Unit Compliance Inspection, flight members created an command benchmark with zero findings in critical compliance objectives. The flight also received a best practice with their unique account-leveling program.

Flight members also trained every individual appointed as a resource advisor within 30 days of appointment, a statistic ACC recognized as the best program to date when they were inspected.

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MXS member ‘bleeds’ AF blue



By Senior Airman Joe Lacdan
Public Affairs

Before Staff Sgt. Kahl Singler rendered his first salute, he was already a part of the Air Force community.

“After growing up (in the Air Force) it’s kind of a family,” said Sergeant Singler, 26. “I’ve always enjoyed that.”

Raised by Lt. Col. Gary Singler, the service was in his blood.

While growing up at different Air Force bases throughout the world, he helped his father organize squadron picnics and fund raisers. After graduating from high school in Oregon in 1997, he enlisted in the Air Force.

“(Sergeant Singler) took the Air Force as a way of life,” said Colonel Singler. “He was volunteering for the Air Force before he was ever in the Air Force.”

The metals technician also excels in the workplace. He often arrives at work 45 minutes early, said his supervisor, Master Sgt. Dean Hinther.

“He’s very task-focused,” Sergeant Hinther said. “He’s the only the one in six years that’s beaten me to work consistently.”

Sergeant Singler continues having an active role in squadron events today. He became involved in his squadron’s booster clubs at Holloman (N.M.) and Beale (Calif.) Air Force bases.

In 2005, his peers named him the president of the 509th Aircraft Maintenance



Photo by Senior Airman Neo Martin

Staff Sgt. Kahl Singler, 509th Maintenance Squadron, makes a rotary launch assembly part.

Squadron booster club. He helped organize an Easter event for children in March and a holiday party last Christmas.

His current goals are to make a career out of the Air Force and eventually make chief master sergeant. He’s also taking classes part time for a degree in engineering.

“I’m quite proud of him,” said his father, who will be retiring in August after 27 years of service. “The fact that he decided to follow in my footsteps and serve his country makes us all proud.”

Whiteman Spirit Award



Staff Sgt. Ty Bell
509th Medical Operations Squadron

Staff Sgt. Ty Bell, 509th Medical Support Squadron, received the Whiteman Spirit Award from Col. Chris Miller, 509th Bomb Wing commander, May 20.

Tech. Sgt. David Hodges, 509th Mission Support Squadron, nominated Sergeant Bell for the award.

During Sergeant Bell’s tour as First Term Airmen Center team leader, she helped coordinate 273 hours of community service. Those hours included volunteer work for the Red Cross blood drive and the Tops in Blue concert in Sedalia.

Sergeant Bell also prepared more than 700 blue ribbons for the family advocacy Child Abuse Prevention Month program, collected money and school supplies for the Company Grade Officer’s Association, bought items for deployed troops and bought food items for the family support center food pantry.

“Sergeant Bell is the epitome of customer service,” Sergeant Hodges said. “She is held in highest regard from senior leaders,

peers and her most common customer, our Airmen. The 509th MSS is proud of her accomplishments in FTAC, as well as her representation of Whiteman and the Air Force to our Airmen every day.”

Personally Speaking

Duty title: FTAC team leader
Time on station: 1 year, 3 months
Time in service: 8 years
Hometown: Albany, Ga.
Children: Khadejah, 6
Hobbies: Reading and spending time with my daughter.
Goals: To finish my nursing degree.
Best thing about Whiteman: The people.
Pet Peeves: People who give up without trying.
What motivates your winning spirit?
 I’m usually happy no matter what I’m doing. I always try to make the best out of any situation, and I do it with a smile.

Boating basics save lives

By Tech. Sgt. Scott Gurney
509th Bomb Wing Safety Office

Millions of people go boating for fun and relaxation; it's one of the United States' fastest growing recreational activities.

With the increased participation in boating, accidents are also on the rise mostly due to a lack of training, preparation and safety sense.

There are more than 11 million boats registered in the United States. Missouri's share of the national total is an estimated 307,000 registered boats. It's also estimated that 200,000 additional boats not requiring registration — boats not mechanically powered and sailboats longer than 12 feet — are owned by Missouri residents.

Because an estimated 20,000 out-of-state boaters use Missouri water ways each weekend during the summer, it's important to know and practice boating safety. Last year in Missouri, 321 boating accidents

resulted in 174 injuries and 16 fatalities.

Statistics show that eight out of 10 boating fatalities occur on boats where the operator had no boating safety education. The driver should take a class before handling a boat to learn safe load limits, what to do in an emergency, and what equipment and supplies are needed, such as a fire extinguisher.

Since Jan. 1, everyone born after Jan. 1, 1984, who operates a vessel on Missouri lakes must possess, on the vessel, a boating safety identification card issued by the Missouri State Water Patrol along with a valid photo ID. Beginning Jan. 1, 2006, nonresident boat operators born after Jan. 1, 1984, must possess a boating safety certification card from their home state, U.S. Coast Guard Auxiliary, U.S. Power Squadron or the Missouri State Water Patrol.

Safety issues include:

✔ Fire risks from gasoline leaks in the bilge to loose stoves or fuel tanks close to a

Boater safety classes

Cost: \$5 per participant

Date	Time*
June 9	1 – 5 p.m.
June 23	8 a.m. – noon
July 7	1 – 5 p.m.
July 21	8 a.m. – noon

*Estimated completion time depending on class size.

For more details or to register for a class, call outdoor recreation at 687-5565.

source of flame or a spark. Fumes from a half pint of gasoline have the explosive power of 15 sticks of dynamite.

✔ Water survival skills, especially in cold water.

✔ Heat, glare, noise, vibration, motion and the rhythmic pounding of waves, which can have a hypnotic effect on boaters. The resulting boating fatigue can

dull reaction time and lead to accidents.

✔ Overloading the boat, disregarding bad weather or small craft advisories, not looking out for other boats and obstacles, falling overboard, refueling unsafely and alcohol use.

Alcohol can compromise a person's balance, coordination, clear thinking and willingness to take risks, survival reflexes and underwater orientation. Boaters should not drink while in a small boat or shortly before leaving the shore. If anyone drinks on a large boat, they should limit themselves to one drink an hour. A drunken person who falls in the water without a personal flotation device has an increased chance of drowning, even if the person is a good swimmer.

For your safety, take a boating safety class. The information you receive may save a life.

For more details, visit the Missouri State Water Patrol Web site <http://www.mswp.dps.mo.gov>.

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Senior Airmen John Barfield, and Andrew Martin, 509th Aircraft Maintenance Squadron members, navigate through a communication exercise at airman leadership school. The mine field exercise serves several purposes. It's scheduled early into the ALS course to help break the ice and encourage interaction and participation among the students. "It just sets the tone for airman leadership school — that we encourage learning beyond lecture," Staff Sgt. Kristy Brown, ALS instructor, said.



Above: Senior Airman Josh Harms, 442nd Civil Engineer Squadron, talks with Floyd Davis, a World War II Army veteran, during an airman leadership school community project. The students chose to visit the Warrensburg Veterans' Home to spend time with their military predecessors and serve them lunch. Right: Senior Airman Jeremy Collins, 325th Bomb Squadron, calls orders to a flight during a summative drill and ceremony test as Staff Sgt. Timothy Bouseman evaluates his performance. Sergeant Bouseman is one of three instructors and a superintendent assigned to Whiteman's ALS.



Senior Airman Rose Walls, 509th Maintenance Squadron, crosses the finish line during a physical fitness evaluation run. Airman leadership school focuses on developing students into contemporary military leaders by educating them in and outside the classroom. Fitness is taught as a way to reduce stress and as a means to maintain readiness.

Airman leadership school

from classroom to first-line supervisor in five weeks

Story and photos by Senior Airman Neo Martin
Public Affairs

Building the Air Force's future leaders is the prime focus of professional military education. As Airmen progress through the enlisted ranks, there comes a time to solidify their knowledge and skills required to be a supervisor, mentor and leader — that is when airman leadership school comes in.

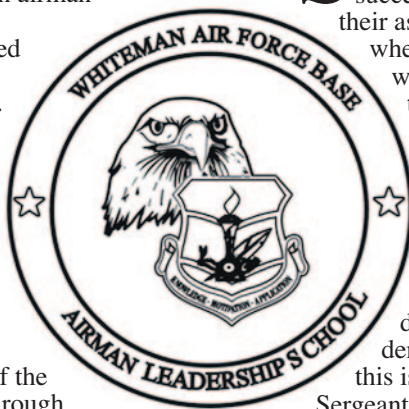
ALS is the Air Force's first of three PME levels for enlisted members. The hands-on course offers experiences and information geared toward preparing Airmen for their NCO roles. The five week school's lessons are enhanced by exercises and role-playing to help ensure the students understand their new roles.

The lessons taught in ALS are directly related to Airmen's roles and responsibilities described in Air Force Instruction 36-2618, The Enlisted Force Structure. The course also revisits the importance of the core values and encourages the students to apply the lessons learned to their duty sections and build upon it.

"Realism is very important to (ALS students') retention of the course material. We providing information and experience through scenarios that are transferable to the work centers and relevant to first-level supervisor roles," Tech. Sgt. Luke Ford, ALS instructor, said.

To help ensure a successful transition to NCO status, the ALS curriculum provides senior airmen with basic leadership and managerial skills, reinforcing a commitment to the profession of arms. Much of this learning comes from the Air Force communication lessons. The instruction and related assignments allow students to apply practical knowledge.

During the communications section, Airmen write everything from letters of request and bullet statements to letters of reprimand and counseling. The speech portion offers Airmen a chance to present briefings and conduct a counseling session.



"These skills will have a huge impact on the individual's success as a supervisor, and it's wonderful we have the opportunity to develop this foundation before the student actually becomes a supervisor," Staff Sgt. Kristy Brown, ALS instructor, said.

Students also participate in team building exercises to learn the intricacies of group dynamics. The team concept is vital in the success of an ALS class. Teamwork motivates students to read their assignments, interact in class discussion and picks up students when the demanding curriculum weighs them down. "Teamwork is what these students will bring back to their duty sections, making the mission more successful," Sergeant Brown said.

Aside from developing into a cohesive team and being tested on their scholastic aptitude, students are tested on their drill and ceremonies proficiency and physical fitness.

Regardless of the test, the requirements to graduate ALS are designed to set the soon-to-be NCOs up for success. "(As ALS instructors we) guide Airmen in the right direction and help them to realize their potential. Most students who come to ALS already have leadership experience — this is an opportunity for them to fine-tune their abilities,"

Sergeant Brown said. "ALS empowers students to set forth on their career advancement into the NCO ranks with the aptitude, conditioning and inclination to be capable and effective leaders," said Senior Airman Josh Harms, 442nd Civil Engineer Squadron and recent ALS class 05-D graduate.

"My biggest priority when a new class comes to ALS is to develop the students to be effective supervisors, ready for increased responsibility when they return to work. I want the students to truly apply what they've learned to be the best supervisors possible. I want their supervisors to tell me what a great job they are doing. I want their subordinates and co-workers to come through ALS and share positive experiences and observations about that new supervisor," Sergeant Brown said.



Senior Airman Brian Mueller, 509th Logistics Readiness Squadron, shows his classmates the proper technique for folding the flag. Students attending airman leadership school are responsible for raising and lowering the flag outside the ALS building daily. Teamwork is focused on heavily during ALS. Students are encouraged to work as a team to help develop each other into well-rounded first-line supervisors.

BRAC, from Page 1

and the reserve component. We have to retain our Guard, Reserve and civilian partners as part of one team and cannot do this mission without them,” General Heckman said. “Fact is, in our flying missions, we sustain the current (active duty and reserve component) manpower mix in our future total force.”

The focus of the relocation of units and personnel under realignment was mainly driven by the reduction in weapons platforms and the ineffectiveness of current installation assignments to accommodate this smaller fleet of more effective aircraft.

“In order to use the smaller number of aircraft in the most combat effective way, we have to put them in the right sizes,” he said. “When you do that you have to do it at fewer locations. This is important, not only for today but for tomorrow.”

The executive group left organizational flexibility in the Air Force to capture a whole-team concept to meet state needs to the extent possible, and to adjust to changes in the fall consistent with QDR developments.

“Our return on investment will initially be \$1.8 billion,” General Heckman said. “We intend to reinvest the freed-up Guard and Reserve manpower into emerging missions that will come up in the QDR.”

If the BRAC recommendations are approved, the Air Force would save an estimated \$2.6 billion through 2011 and \$14.6 billion over the next 20 years.

MOSELEY, from Page 1

this next opportunity to continue to serve the Air Force, the ‘joint team’ and our great nation.

“General John Jumper has set the highest standards for our service as we’ve conducted operations with our joint and coalition partners in the (war on terrorism) and other contingency situations around the world,” he said. “I’m committed to maintaining those same standards as we meet future challenges with the remarkably talented Airmen and civilians on our total force team.”

General Moseley entered the Air Force in 1971 and has commanded a fighter weapons instructor course, an operations group, a wing and a numbered air force. He also commanded the U.S. Central Command Air Forces and served as the Combined Forces Air Component Commander for operations Southern Watch, Enduring Freedom and Iraqi Freedom.

“I’m pleased that President Bush has nominated General Moseley to be the next Air Force chief of staff,” said Michael Dominguez, acting secretary of the Air Force. “As his nomination is considered by the Senate, I’m completely confident that he’ll lead our Airmen with the same vision and passion he’s shown as a superb vice chief of staff. General Moseley is immensely talented and his leadership will help guide America’s Airmen as part of the joint warfighting team. I know he will build on the extraordinary accomplishments of General Jumper, who has magnificently led the Air Force for the past four years.”

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AF swimming pools more family friendly

By Master Sgt. Mark Haviland
Air Combat Command Public Affairs

LANGLEY AIR FORCE BASE, Va. (ACCNS) — Parents of children 10 and younger — and their teenage baby sitters — should find on-base pools more accessible this summer thanks to a policy waiver announced this week by the command's Services Directorate.

The change in policy allows teenagers who are 16 or older to supervise children 10 and younger in base swimming pools, said Carole Barton, ACC Services marketing director.

Before this change, children had to be supervised by someone who was at least 18 years old.

"There are some conditions to the waiver," Ms. Barton said, "but we expect families with younger children will be thrilled with the change."

The conditions of the waiver are:

✓ The person supervising the children may not be younger than 16.

✓ The person may not supervise more than three children and only two can be younger than 6.

✓ The person must have completed the American Red Cross Baby Sitting Training Course and have the certificate on file at the local pool.

✓ The person must have written authorization from parents of the children to seek medical care for them if necessary, and must have a contact phone number for the parents

The waiver process began when Brig. Gen. Eric Rosborg, the former commander of the 4th Fighter Wing at Seymour Johnson AFB, N.C., noted that Air Force policy allowed 16-year-olds to work as lifeguards at base pools, but that those same people did not meet the direct supervision requirements simply because they were not 18 years old.

"If an individual is old enough to work as a certified lifeguard," the general wrote in the waiver request, "he or she should be permitted to accompany children under the age of 10 and should be able to safely provide the direct supervision that is required."

Arthur Myers, Air Force Services director, approved the waiver in January.

Whiteman Pool hours

11:30 a.m.-1 p.m. weekdays for lap swim
1:15-6 p.m. weekdays for regular swimming
Noon-6 p.m. weekends
6-8 p.m. Mondays, Tuesdays and Thursdays for adult swimming
6-8 p.m. or 8-10 p.m. Wednesdays, Fridays, Saturdays and Sundays for parties.



Spirit file photo

Michael Wittrock, 394th Combat Training Squadron, climbs out of the base pool after a swim in 2004.

Royal Oaks staff hopes bigger clubhouse means more golfers

By Carolyn Knothe

Special to the Whiteman Spirit

Golfers who have been to the golf course lately may have noticed some new construction taking place behind the mobile home currently serving as the course's clubhouse.

The large, dark-bricked building that's almost completed will soon serve as the Royal Oaks Golf Course's new clubhouse.

"The old clubhouse was small, and basically it was time for a new facility to better serve our customers," said Zach Adamson, Head Golf Course Superintendent and Interim Manager of the course. "The golf course has anywhere from 50 to 250 golfers a day, and our goal is to get as many people through the door as possible. The new clubhouse will help with that."

The \$2.1 million project, started in June 2004, is scheduled to be completed in July, Mr. Adamson said. The new building will have men's and women's locker rooms, a full-stocked pro shop and snack bar/restaurant.

While the golf course is open from dawn to dusk seven days a week, the hours for the new clubhouse haven't been decided yet. However, Mr. Adamson

said the restaurant will definitely be open for lunch.

"We want to get non-golfers over for lunch," he said. "While the menu isn't set yet, we do know that it will give people on base another alternative for lunch."

Golf course regulars are excited about what the 7,000-square foot clubhouse will offer.

"Everything in it will be better than what we had," said Mr. Ed Sumter, a retiree. "It's like going from a tent to a Quonset hut."

Mr. Art White, also a retiree, said the building will be roomier and more spacious than the previous clubhouse.

"It'll be upgraded and have more room for more people," he said.

While waiting to tee off, Senior Airman Adam Scott, 509th Maintenance Squadron said he's looking forward to the new image the clubhouse will project.

"It makes it more like a sophisticated country club," he said.

The new clubhouse will provide more than just a place to purchase golf balls or a round on the course.

"The biggest thing will be the atmosphere," Mr. Adamson said. "We'll have all the amenities of a big clubhouse."



Photo by Airman 1st Class Lauren Padden

The new club house at Royal Oaks Golf Course will be more spacious, will have men's and women's locker rooms, a pro shop and a restaurant. The project is schedule for completion in July.



Services Page editor.....Poppy Arthurton
509th Services Squadron.....687-7929
*No federal endorsement of mentioned sponsors intended.

Sports & Recreation

Outdoor Recreation

687-5565

Pool opening weekend

Free swimming for I.D. card holders is available over Memorial Day weekend, today-Monday, at the base pool. The pool opens at 11:30 a.m. today.

Outdoor education for women

Outdoor recreation offers a number of seminars especially for women who would like to learn more about camping, fishing, canoeing and archery. The seminars are hosted by Neil Bass starting at 9 a.m. June 4 at Ike Skelton park. Lunch will be provided. Call outdoor recreation by June 3 to sign up.

Picnic in the park

Join outdoor recreation for a picnic at 11 a.m. June 8 in Ike Skelton park. Participants should bring their own lunch and some goodies to share. Outdoor recreation will provide games, equipment and paddleboats. Sign up by June 6.

Airmen rafting adventure

Airmen are invited to take part in a three-day rafting trip at the Air Force Academy Colorado Springs, Co., leaving at 7 am June 24 from outdoor recreation. The \$165 trip includes camping equipment, rafting trip, transportation and dinner on June 25. Participants will need extra money for other meals, snacks and gift shops. Call outdoor recreation by June 3 to sign up.

Royal Oaks Golf Course

687-5572

U.S. Kids Golf

Youths ages 6-13 can learn to golf Mondays, Wednesdays and Fridays July 11-22. Sign up at the Royal Oaks Golf Course by May 31. Includes five one-hour sessions, training booklets and a nine-hole parent/child tournament at the end of the program. The cost is \$49.95 and includes clubs, t-shirts, booklets & hats.

Fitness Center

687-5496

B-2 Bikers

Spinning enthusiasts can join the new cycling club. The B-2 Bikers meet at 3 p.m. Mondays, Wednesdays and Fridays at the fitness center.

Women's locker room closure

The women's locker room will be closed for renovation June 6. Items should be removed from lockers before the renovation. Access to the pool's daily use lockers and showers will be available. We apologize for any inconvenience this will cause while we upgrade your facility. For more details, call the fitness center staff.

Whiteman Triathlon

Train for the June 18 Whiteman Triathlon. The triathlon includes swimming 520 meters, a 10K bike ride and a 5K run. There are male and female individual open divisions and team divisions. Teams can be co-ed and must have a swimmer, runner and cyclist. Sign up by June 15.

Tickets and Travel

687-5643

Armed Forces vacation club

Eligible Department of Defense members have space-available access to more than 3,500 resorts in more than 80 countries. Condos are available from \$264 a week. Visit <http://www.afvclub.com> for availability and call 800-724-9988 for reservations (state installation No. 255). Call tickets and travel for terms and conditions.

Food & Fun

Stars and Strikes

687-5114

Bowl for the Stars and Strikes

Earn prizes this summer with the Stars and Strikes. Request a punch card and fill it up with each purchase of a game or large drink. There are monthly drawings and a star prize of \$500. Ask the bowling staff for more details.

Summer leagues

Get out of the heat and into a Stars and Strikes summer bowling league. Leagues start playing 6 p.m. Monday. There's one to suit everyone so contact the bowling center for more

Mission's End

687-4422

Memorial Day closure

Mission's End will be closed over the Memorial Day weekend.

Community Activities

Skills Development Center

687-5691

Children's summer art program

The skills development center is offering the perfect summer activity for children ages 7-11. Art classes will be held 9-11 a.m. Thursdays starting June 9. Children can attend all six sessions for \$50, individual sessions are \$10. The program will cover drawing, painting and sculpture. Call skills development to sign up.

Pottery class

People interested in taking a three-session pottery class should call the skills development office to register. The instructor will call back to arrange a start date. The cost is \$30 which does not include supplies.

Teen Center

687-5819

Teen lock-in

Teens can spend the night with friends and take on challenges from other Air Combat Command bases. Starting 9 p.m. June 3 at the youth center, participants can compete against other teen centers in activities ranging from basketball to karaoke. The cost is \$10. Places are limited so sign up now.

Youth Center

687-5586

Wildlife rescue program

The Operation Wildlife Rescue team of Kansas City, Mo., will be educating children on the importance of wildlife in our society and the responsibility of trying to help these animals get back into their habitats. There will be two sessions, "Don't touch babies" is for ages 5-8 and will be held at 3-4 p.m. Thursday at the youth center and "Day shift birds" is for ages 9-14 and takes place 4-5 p.m. on the same day. Sign up by Wednesday. Children under 9 years must be accompanied by an adult.

Bullwhip demonstration

Youths of all ages are invited to watch a bullwhip demonstration at 1 p.m. Wednesday at the youth center. Chris Camp will show off his skills with the whip by taking targets from his mouth and the top of his head. He will also explain some of the science behind the whip. Sign up by Tuesday at the youth center. Youths under 9 must be accompanied by a parent.

Deanna Rose children's farmstead

There is a kindergarten-seventh grade trip to the farmstead in Overland Park, Kan., at 9 a.m. June 3. Participants will take a wagon tour of the farmstead, pan for gold and spend

Major League Baseball

Club members can watch 60 untelevised baseball games a week for free in the Lavene Lounge..

Movie Schedule

Friday		
Sahara	7 p.m.	PG-13
Starring-Matthew McConaughey and Penelope Cruz		
Saturday		
King's Ransom	7 p.m.	PG-13
Starring-Anthony Anderson and Kallita Smith		
Sunday		
Sahara	7 p.m.	PG-13
Starring-Matthew McConaughey and Penelope Cruz		
Adults: \$3.50 Children: \$1.75		
Movie Recording Line: 687-5110		

time in the animal petting area. There is also a playground with tractors and barnyard toys. Parents must sign a permission slip at the time of registration. Please note the bus journey is 1.5 hours each way so is not recommended for youths who do not travel well. The cost is \$10 for members and \$12 for nonmembers and includes a pack lunch and afternoon snack. The bus will return by 5 p.m.

Summer part-day camp

Grades fourth-seventh can take part in the youth center summer camps. There will be three-week long camps, youths can sign up for as many as they like. The camps run from 11:15 a.m.-5 p.m. June 6-9, June 20-23 and June 27-30. Starting each day at the teen center, youths will participate in activities such as bowling, swimming, field trips and art. The cost is \$30 per camp for members and \$35 for nonmembers, which includes lunch and activities. Payment is due at time of registration at the youth center.

Community Center

687-5617

Birds of Missouri

First-fifth graders can learn about the birds of Missouri at a community center event at 3-4:30 p.m. Saturday. Children will learn about the foods birds eat and make a bird feeder.

Paintball mania

Airmen's paintball trip leaving at 12 p.m. June 4 from the community center. Package deals are available at the facility and offer 100 or 500 rounds of ammo. Cost of transportation is \$3. Sign up by June 3, places limited to 15. Must be 18 or older to attend.

Family Child Care

687-1180

Family child care orientation class

Receive training to become a family child care provider 8 a.m.-4 p.m. June 13-17. Providers with chronic health problems are accepted. Pick up a registration package from the family child care office by June 8.

Veterinary Clinic

687-2667

Does your pet have smelly or itchy ears?

Pets can develop yeast infections in their ears which produces a foul odor. It is important for pets' ears to be cleaned biweekly with a proper ear cleaning solution (which can be obtained at the vet clinic), especially after swimming or bathing. Puppies and kittens are especially prone to ear mites which produce a crusty black accumulation in the ear canal. If pets exhibit signs of itchy or smelly ears contact the vet clinic for an appointment.